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28 December 1951

MEMORANDUM FOR THE RECORD

SECURITY INFORMATION

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SUBJECT: Support for PC and SO Operations

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PRESENT: General Smith and Messrs. Dulles, Wolf, Wisner, [REDACTED] [REDACTED]  
25X1A9a Colonel [REDACTED] Messrs. [REDACTED] [REDACTED]

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25X1A9a [REDACTED]

The DCI stated that he had called this meeting to explain how support for the operations of PC and SO would be handled within the CIA. He drew the chart, annexed to this memorandum as Tab A, and explained it, beginning at the bottom.

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The DCI explained that [REDACTED] is in substance the quartermaster for AD/PC. It is [REDACTED] responsibility to insure that the operations of AD/PC are supported to the very best of his ability. [REDACTED] position is analogous to that of a divisional quartermaster and he does not have to worry primarily about the Agency as a whole. His primary responsibility is to AD/PC.

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Similarly, [REDACTED] is in substance the quartermaster for AD/SO and it is his responsibility to insure that the operations of AD/SO are supported to the best of his ability.

DD/P will also have an administrative and logistics man, as yet undesignated, who will act in substance as his "Quartermaster General". The function of DD/P's quartermaster is to service DD/P, but he will belong to DD/A. The DCI gave the analogy of the quartermaster for a Field Army, who is provided by the Theater G-4 and assigned to Army. Both AD/PC's and AD/SO's quartermasters would deal directly with this man and only through him with the office of DD/A.

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The support of CIA as a whole will be the responsibility of DD/A, who will have [REDACTED] as his deputy. DD/P's "quartermaster" will be in constant touch with the Office of DD/A as the quartermaster of an Army is constantly in touch with the Office of the Theater G-4.

The DCI explained briefly how this arrangement would operate in determining the levels of personnel and material to be employed by the respective offices in performing their missions.

The QMs for AD/PC and AD/SO will request the support they consider necessary to accomplish their respective missions from the QM for DD/P, who, in turn, would consult the Office of DD/A. In some cases, requested levels will have to be reduced. It will then be necessary to determine whether or to what extent assigned missions can be performed with the levels of personnel and material which can be made available. If they could perform the mission originally assigned with these lesser means, it will be the responsibility of the operating offices to do the job with the available support. If not, the missions will have to be readjusted to be commensurate with the support available.

In response to questions from AD/PC, the DCI made it plain that after it had been determined what levels of support, in terms of personnel and materiel, were to be employed by DD/P, and under him by AD/PC and AD/SO, it would be the responsibility of the operating offices to insure that such personnel and materiel are properly employed in performance of assigned missions, reserving always to DD/A the function of inspection and audit.

Undoubtedly, it will be necessary for DD/P's "quartermaster" to confer from time to time with DD/A's office on matters of detail, but it was made clear that the operating offices will exercise control over the employment of personnel and materiel allocated and will be held strictly responsible for their effective and economical utilization.

In the course of discussing this point, the DCI stated that he wished to have it distinctly understood that he relied upon Mr. Wolf to exercise general supervision, as his representative, over all fiscal and supply matters—that he approved documents with the accompanying notation, "Signature recommended, Walter Reid Wolf," because they signified to him that funds are available and that the moneys are being legally spent.

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AD/PC raised the question of [REDACTED] and suggested that it should be the responsibility of the [REDACTED] With respect to this point, the DCI commented that it seemed to be a detail. As an example of how this could be done, the DCI stated that AD/PC could request that Mr. Wolf furnish him with a man capable of conducting such procurement, if such a man were needed. Such man would then be detailed to work under the direction of DD/P. In the ensuing discussion, the Director remarked that there would be no parallel administrative chains of command.

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25X1A8 In response to an inquiry with respect to [REDACTED] the Director stated that he felt this could be solved on an ad hoc basis between DD/A and DD/P, and that such procurement might in varying cases be performed by [REDACTED]

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Mr. [REDACTED] at the conclusion of the meeting, requested agreement by all present that the system described by the DCI constituted a "major change" from present arrangements and such agreement was indicated.

In this connection, Mr. Wolf commented that it had always been his view that it was preferable to have the military system as such, rather than any compromise between the military system and any other system.

[REDACTED]  
Acting Executive Assistant  
to the Director

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O/DCI LEB:mlk

Distribution:

Orig - [REDACTED]

1 - DD/A 1 - D/DCI  
1 - DD/P 1 - EA/DCI

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